

MALTA'S NATIONAL POST-PANDEMIC STRATEGY

	Question	Thematic Area	Strategic Initiatives	Nature of measure (short/med / long term)	Is there a financial cost to it or is it policy related? (financial / policy)	UNSDG Mapping
1a	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Maintain the focus on infectious disease prevention and control , enhancing the resilience and preparedness of the sector to respond effectively to further COVID-19 mutations and threats through vaccination programmes, monitoring, proactive prevention protocols, enforcement, hygiene awareness and ongoing investment in healthcare facilities to safeguard against future threats.	Short-medium term	Financial cost	SDG3 - Good Health and Well Being
1b	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Set up a multidisciplinary follow up clinic and wellbeing service for people who have had COVID-19 to monitor their health and wellbeing. Support healthcare professionals and pandemic front-line response teams who have just emerged from a highly stressful period.	Short-medium term	Policy related	SDG3: Good Health and Well-being
1c	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Attract and support research focused on the prevention and monitoring of COVID-19 and other infectious diseases . Capitalise on Malta's strong health-related data infrastructure and legislation, small size and unique socio-demographic profile to nurture and accelerate the development of Malta's health research sector.	Medium-long term	Financial cost	SDG3: Good Health and Well-being
1d	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Continue to focus on primary and preventative care to deal with citizens' health needs which may have been disrupted due to the national focus on COVID-19 . Ramp up national screening programmes and enhance public vaccination coverage against seasonal influenza and pneumococcus infection, particularly amongst the elderly cohort.	Medium-long term	Financial cost	SDG3: Good Health and Well-being
1e	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Champion a whole-of-society approach to wellness to reinforce the health system's sustainability . Launch widespread awareness campaigns and nudge citizens to take more responsibility for their own wellness. Encourage healthier diets, health enhancing physical activity and discourage harmful behaviours. Promote the use of digital tools to enable citizens to monitor and maintain healthy lifestyle habits and leverage schools to enhance awareness.	Short term	Policy related	SDG3 - Good Health and Well Being
1f	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Elevate the focus on obesity as an overriding national health challenge across all age groups . Launch a new strategy to tackle the issue holistically, addressing the role played by the obesogenic environment in the development of Malta's food policy and considering legislative changes and incentives to support healthier food and drink choices, alongside activities to promote physical activity. Expand funding for counselling, specialised clinics, and weight-management programmes.	Short term	Policy related	SDG2 - Zero Hunger SDG3 - Good Health and Well Being
1g	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Increase investment in infrastructure that encourages physical mobility . Create more safe spaces to walk and cycle, outdoor gyms and free community classes, for instance through local councils or sports clubs and associations and open spaces for family recreation.	Medium-long term	Financial cost	SDG3 - Good Health and Well Being SDG 9 -Industry, Innovation and infrastructure; SDG 11 - Sustainable cities and communities
1h	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Channel further investment in sports facilities and activities . Give non-competitive sports a more prominent role within our school sports programmes to encourage students to exercise independently, in settings where they may feel more comfortable, while sustaining competitive sport. Develop fun sporting events where the focus is on participation, not winning, to motivate people of all ages to increase their fitness.	Short term	Financial cost and policy related	SDG3 - Good Health and Well Being
1i	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Expand mental health care capacity and investment to support society's recovery from COVID-19 . Introduce preventative monitoring of mental health and focus more on early intervention by offering increased access to low-intensity psychosocial support. Address the five objectives set out in Malta's 2020-2030 Mental Health Strategy and ensure mental health care is well integrated within primary and secondary healthcare services. Build a strong evidence base to track patient outcomes.	Short term	Financial cost and policy related	SDG3 - Good Health and Well Being
1j	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Launch national campaigns and new services to promote mental wellbeing during times of stress and crisis with an aim to normalise conversations about mental illness and remove the stigma associated with accessing mental health services, targeting schools and workplaces alongside households. Focus on tackling issues that may have been exacerbated by the pandemic and expand community-based and active outreach mental health services.	Short- medium term	Financial cost and policy related	SDG3 - Good Health and Well Being
1k	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Bolster the use of telehealth and digital tools beyond the pandemic to increase the reach and speed with which services can be delivered, while simultaneously reducing the strain on the healthcare system caused by the backlog of non-COVID-19 patient care.	Short- medium term	Financial cost	SDG3 - Good Health and Well Being SDG 9 -Industry, Innovation and infrastructure;
1l	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Drive robust stewardship on the proper use of antimicrobials to ensure medical advances of recent decades remain effective in preventing and treating infections in humans, animals and plants - the goal of Malta's Strategy and Action Plan for the Prevention and Containment of Antimicrobial Resistance.	Short-medium term	Policy related	SDG3: Good Health and Well-being
1m	How do we improve quality of life and wellbeing?	Maintain the focus on health sparked by the crisis. Prioritise mental, physical and emotional wellness as critical aspects for a healthy society and strengthen investment and capabilities in these areas, together with primary and preventative care.	Tackle and invest in the social determinants of health including the social, cultural, political, economic, commercial and environmental factors that shape the conditions in which people are born, grow, live, work and age. Champion 'Health in All Policies' as an approach to improving the health of all people by factoring health implications across key policy decisions.	Short-medium term	Policy related	SDG3: Good Health and Well-being
2a	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Launch detailed studies on the impact of the pandemic on specific segments of society in order to pinpoint pre-existing and emerging problem areas. Increase efforts to collect data at a community level to identify and enact tailored actions, thereby ensuring that achievements can be disaggregated and progress appropriately monitored. Use granular data to identify local solutions that could be developed and provided+D86ed by different community-based organisations, alongside government programmes.	Short term	Policy related	SDG11 - Sustainable cities and communities
2b	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Set up a post-pandemic 'population committee' to report back to the government periodically on the status of different groups within Maltese society and their ability to recover post-pandemic . Ensure that studies are made publicly available to ensure that non-governmental service providers can also benefit from the insights.	Short-medium term	Policy related	SDG3: Good Health and Well-being SDG8: Decent Work and Economic Growth
2c	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Develop targeted interventions to counteract educational disruption caused by COVID-19 . Based on research to establish levels of learning lost due to the pandemic, develop catch-up programmes to ensure those who have been affected do not fall behind. Launch initiatives to support students who are coping with mental health issues brought about by isolation and remote learning.	Short term	Policy related	SDG4 - Quality Education
2d	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Monitor rates of early school leaving and launch programmes to counteract challenges that may have been exacerbated by COVID-19. Follow up on progress and help school leavers build stronger skill-sets and knowledge to better equip them for the job market. Use IT-based tools such as data and predictive analytics to identify students at most risk, in order to help educators take preventative action and drive better outcomes.	Short term	Policy related	SDG4 - Quality education
2e	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Acknowledge and consolidate the state's role in the provision of social benefits and services and sustain efforts to meet the needs of people who are socially excluded or at risk of poverty . Champion the concept of active citizenship which was widespread at the height of the pandemic, when volunteers mobilised to assist the elderly and vulnerable. Continue to strengthen social welfare programmes and forge more public social partnerships with voluntary organisations..	Short-medium term	Financial Cost and policy related	SDG1: No Poverty SDG2: Zero Hunger SDG3: Good Health and Well-Being

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2f	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Assess how various types of voluntary organisations have been affected and what additional support may be needed. Consider direct financial assistance, human resources and assistance for other needs such as premises and equipment.	Short-medium term	Financial cost	SDG17 - Partnerships for the goals
2g	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Develop a solidarity programme for culture, the arts, sport and other activities that were severely curtailed or halted by the pandemic. Sponsor a programme of street-performance and small-scale performing arts events (in line with health protocols) to create a positive post-Covid atmosphere for citizens and tourists. Foster the development of culture, the arts and creativity as critical elements for societal wellbeing. Quantify the direct, indirect and induced economic benefits that the sector delivers to strengthen its case for additional funding and support	Short-medium term	Financial cost	SDG11 - Sustainable cities and communities SDG17 - Partnerships for the goals
2h	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Enhance communication campaigns to ensure that all segments of society are better informed. Consider the usability and accessibility of different channels, taking account of individuals who may not have access to the internet or require multilingual materials.	Short term	Policy related	SDG17 - Partnerships for the goals
2i	How do we improve quality of life and wellbeing?	Address societal challenges which the pandemic has amplified through a bottom-up, evidenced-based approach at a community level. Strengthen community-led social capital to increase assistance and expand services delivered locally to enhance reach, build trust and increase uptake.	Promote work-life balance as a critical enabler for a healthy society, helping individuals to reconcile the demands of work, family and societal obligations. This will require the active involvement of all stakeholders, particularly as hybrid and remote working continue beyond the pandemic.	Short-medium term	Policy related	SDG3 - Good Health and Well Being SDG8 - Decent Work and Economic Growth
3a	How do we improve quality of life and wellbeing?	Enhance social cohesion and equity across Maltese society. Focus on the under-served segments of the country, championing inclusion, building trust, and combatting all forms of discrimination and exploitation to create structures which support and empower communities.	Build social cohesion on the basis of human rights. Ensure that the under-served segments of society are not only protected through legislation but actively supported through targeted policy measures that provide a real opportunity for vulnerable segments of society to better their situation.	Short-medium term	Policy related	SDG10 - Reduced Inequalities
3b	How do we improve quality of life and wellbeing?	Enhance social cohesion and equity across Maltese society. Focus on the under-served segments of the country, championing inclusion, building trust, and combatting all forms of discrimination and exploitation to create structures which support and empower communities.	Continue to focus on equitable wealth generation as the foundation for a better, fairer and more inclusive society. Focus policy on measures to help people climb the career ladder and improve incomes. Continue to channel government support to those who are falling behind, alongside policies to ensure everyone has access to housing, and schemes to support homeownership.	Short-medium term	Financial cost and policy related	SDG10 - Reduced Inequalities
3c	How do we improve quality of life and wellbeing?	Enhance social cohesion and equity across Maltese society. Focus on the under-served segments of the country, championing inclusion, building trust, and combatting all forms of discrimination and exploitation to create structures which support and empower communities.	Increase employment and secondment opportunities for underprivileged groups with a particular focus on the disabled. Strengthen funding and programmes for training, internships, secondments and workplace accessibility and harness remote-working opportunities to increase targets for inclusion.	Short-medium term	Financial cost and policy related	SDG8 - Decent Work and Economic growth SDG10 - Reduced Inequalities
3d	How do we improve quality of life and wellbeing?	Enhance social cohesion and equity across Maltese society. Focus on the under-served segments of the country, championing inclusion, building trust, and combatting all forms of discrimination and exploitation to create structures which support and empower communities.	Provide grants and assistance to local clubs, businesses and organisations to support community-driven activities. Link financial assistance to inclusion targets for disadvantaged groups in activities and membership; this will encourage clubs to focus on proactive outreach programmes and boost participation in their existing inclusive social events.	Medium term	Financial cost	SDG10 - Reduced Inequalities SDG17 - Partnerships for the goals
3e	How do we improve quality of life and wellbeing?	Enhance social cohesion and equity across Maltese society. Focus on the under-served segments of the country, championing inclusion, building trust, and combatting all forms of discrimination and exploitation to create structures which support and empower communities.	Counter all forms of discrimination and exploitation through information and awareness-raising campaigns targeted at different sectors of the population, as well as through specialised training of relevant law enforcement officials, local authorities and NGOs. Publish and champion good practice guidelines to combat hate speech, racism and bullying. Design and roll out communication campaigns, including case studies that tell stories of the underprivileged that explain their lives and contribution to society.	Short term	Policy related	SDG10 - Reduced inequalities
3f	How do we improve quality of life and wellbeing?	Enhance social cohesion and equity across Maltese society. Focus on the under-served segments of the country, championing inclusion, building trust, and combatting all forms of discrimination and exploitation to create structures which support and empower communities.	Streamline processes for the vulnerable to gain access to the labour market. Focus on all vulnerable groups, to make sure their existing skills, competencies and proficiencies are harnessed for everyone's mutual benefit. Create 'one-stop shops' to map the skills requirements of the private sector, identify skills gaps, and provide opportunities for retraining to ensure better job matching.	Short-medium term	Policy related	SDG8 - Decent Work and Economic growth SDG10 - Reduced Inequalities
3g	How do we improve quality of life and wellbeing?	Enhance social cohesion and equity across Maltese society. Focus on the under-served segments of the country, championing inclusion, building trust, and combatting all forms of discrimination and exploitation to create structures which support and empower communities.	Strengthen integration programmes and focus on both refugees and foreign workers. Introduce pilot projects at a community level to sensitise the general population to immigrants' needs and their potential to contribute to all sectors of society and migrants, in a two-way process that fosters dialogue and deepens understanding and empathy.	Short-medium term	Policy related	SDG8 - Decent Work and Economic growth SDG10 - Reduced Inequalities
3h	How do we improve quality of life and wellbeing?	Enhance social cohesion and equity across Maltese society. Focus on the under-served segments of the country, championing inclusion, building trust, and combatting all forms of discrimination and exploitation to create structures which support and empower communities.	Set up a skills assessment and training centre for asylum seekers and people with international protection. Encourage businesses to offer training, work experience and employment opportunities to those with few or no formal qualifications, while ensuring that employment conditions are safeguarded.	Short-medium term	Policy related	SDG8: Decent Work and Economic Growth SDG9: Industry, Innovation and Infrastructures SDG10: Reduced Inequalities
4a	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	Prioritise forward planning to ensure planning regulation is fit for purpose in protecting Malta's cultural identity as well as the natural and built heritage. Advance bespoke planning regulations to address specific needs at the local level including Gozo, coastal areas, UNESCO sites, Natura 2000 sites, entertainment hubs, high-rise development, public spaces and tourism zones.	Medium term	Policy related	SDG11 - Sustainable Cities and Communities
4b	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	Ensure that the revision of the Strategic Plan for Environment and Development provides a nationwide, multi-stakeholder blueprint to guide future development. Bolster the Heritage Authority and Environment and Resource Authority's remit in planning decisions. Enhance enforcement to curb illegal development and safeguard outside development zones (ODZs)	Short term	Policy related	SDG11 - Sustainable Cities and Communities
4c	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	Develop further sustainable planning regulation principles and integrate the mobility shift into planning in a more coherent manner. focusing upon reducing private car-use, mandating open public spaces and green recreational areas, pedestrian zones, as well as urban conservation and agricultural zones' protection. Explore how alternate car-free pathways which connect localities to make cycling and walking safe and enjoyable can be developed and continue to maximise upon maritime transportation options.	Medium - long term	Policy related	SDG9 - Industry, Innovation and infrastructure SDG11 - Sustainable Cities and Communities
4d	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	Expand investment in national parks and green spaces in communities. Focus on local amenities which are within walking distance and harness partnerships with local businesses and communities to enhance and sustain them.	Short- medium term	Financial Cost	SDG9 - Industry, Innovation and infrastructure SDG11 - Sustainable Cities and Communities

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4e	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	Launch a programme and dedicated structure for the regeneration of tourism zones in a sustainable, sensitive and imaginative manner. This will require an urban revitalisation approach, combining elements of town centre management, community planning and urban regeneration, to maximise available resources. Encourage voluntary partnerships to improve local areas and make them more attractive to tourists.	Short-medium term	Financial Cost and policy related	SDG9: Industry, Innovation and Infrastructure SDG11: Sustainable Cities and Communities
4f	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	Revise planning and building laws, guidelines and policies to promote aesthetic and green principles of construction at the design stage. Develop retrofitting guidelines and embed technology to make towns cleaner, safer, and more sustainable	Medium-long term	Policy related	SDG9 - Industry, Innovation and infrastructure SDG11 - Sustainable Cities and Communities
4g	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	When granting permits, make sure the interpretation of policies respects environmental principles and sustainable practices. Ensure that access to justice in environmental decision making is accessible to environmental NGOs.	Short term	Policy related	SDG11 - Sustainable Cities and Communities
4h	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	Grant the newly established Building and Construction Agency the power to monitor compliance with relevant laws, throughout the construction, lifetime and decommissioning of buildings.	Short term	Policy related	SDG11 - Sustainable Cities and Communities
4i	How do we improve quality of life and wellbeing?	Adopt a more cohesive approach to planning and development which enhances the urban environment and enshrines sustainable practices. Preserve and create green community spaces and parks for public use. Prioritise restoration, regeneration and aesthetics, and integrate alternative mobility in a holistic manner	Establish robust and measurable building and construction standards to safeguard quality in construction, residents' and workers' health and safety, achieve energy and resource efficiency as well as prevent pollution. Introduce licences and specialised warrants for construction activities, audits and inspections to confirm works align to permit conditions, safety, employment and other regulations in place or to be established in the National Building Code which is being established by Malta's new Building and Construction Agency.	Medium - long term	Policy related	SDG 3 - Good health and well-being SDG9 - Industry, Innovation and infrastructure SDG11 - Sustainable Cities and Communities SDG13 - Climate Action
5a	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Develop 'future industry' diagnostics and transformation roadmaps. Focus businesses on post-COVID realities and guide them on their transformation activities, business, service and production models, technology and skills.	Medium - long term	Policy related	SDG9 - Industry, Innovation and infrastructure SDG12 - Responsible consumption and production
5b	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Safeguard the retention of current growth industries while cultivating the development of new niches, clusters and sectors. Critically identify the strengths and unique characteristics that make Malta an attractive location for companies to operate from. Engage with key ecosystem stakeholders including banks, regulators and industry to develop new sectors in a cohesive way, aligned with Malta's Economic Vision 2030.	Medium Term	Policy related	SDG8: Decent Work and Economic Growth SDG9: Industry, Innovation and Infrastructure
5c	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Provide assistance to viable organisations restart, reengineer and transform operations through a revamped set of incentives recently launched by Malta Enterprise. Review and assess the suitability and fit of incentives schemes for modern-day business models and operations. Enhance outreach programmes and make it simpler and easier for firms to apply for support.	Short term	Financial cost	SDG9 - Industry, Innovation and infrastructure
5d	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Launch incentives to encourage businesses to re-invest profits in sustainable and growth-enhancing projects, particularly those that aid the green and digital transition and into business expansion and investment-related activities to create new jobs and opportunities.	Short term	Financial cost	SDG8 - Decent Work and Economic Growth SDG9 - Industry, Innovation and infrastructure
5e	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Align budget spending, including capital project prioritisation, to sustainable activities with strong economic and social multipliers, in alignment with the UN's sustainable development goals. Earmark key sites for private-sector development for high-value added economic activities including research and development, educational activities and industrial use.	Medium-long term	Financial Cost	SDG9 - Industry, Innovation and infrastructure SDG11 - Sustainable Cities and Communities
5f	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Regenerate and upgrade industrial zones. Assess the viability of public-private partnership (PPP) models to increase industrial space vertically in conjunction with current tenants.	Medium-long term	Financial Cost	SDG9 - Industry, Innovation and infrastructure
5g	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Assist and guide businesses and the public sector to leverage digital technologies and enhance productivity. Promote the use of digital platforms and shared services to help businesses, particularly small and micro enterprises, as well as the public sector, to outsource certain parts of the value chain such as e-commerce and delivery.	Medium-long term	Financial cost and policy related	SDG9 - Industry, Innovation and infrastructure
5h	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Continue to strengthen the business environment to give firms breathing space to restructure operations. Address legal and administrative gaps to support swifter dispute resolution methods regarding recovery and insolvency matters.	Short-medium term	Policy related	SDG8 - Decent work and Economic Growth SDG16 - Peace, justice and strong institutions
5i	How do we sustain business and employment and drive a strong recovery?	Facilitate business investment in Malta and Gozo, alongside government spending, to spur activities that drive competitiveness, quality, transformation and sustainable growth. Foster a 'can do' business approach and support openness to international business and new niches.	Explore how a toolbox of recapitalisation instruments could be created to help support the restructuring of businesses post-pandemic such as through the conversion, restructuring and rescheduling of debt.	Short-medium term	Policy related	SDG8 - Decent work and Economic Growth
6a	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Integrate education, labour and economic policies. Establish and monitor how the demand for skills is evolving within different industries and clusters, as well as the changing skill sets needed for certain jobs and create coherent alignment with education, skills, employment (including immigration) and economic policy.	Short-medium term	Policy related	SDG4 - Quality Education SDG8 - Decent work and Economic Growth SDG9 - Industry, innovation and infrastructure

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6b	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Refocus education to give precedence to skills development. Concentrate on problem solving, critical thinking, communication and creativity, with a strong STEM and digital underpinning. Establish a cross-party, multi-stakeholder review of educational curricula and teaching methodologies, in collaboration with educators, industry leaders and students, to cultivate the technical and soft skills required for tomorrow's workforce.	Short-medium term	Policy related	SDG4 - Quality Education SDG8 - Decent work and Economic Growth SDG9 - Industry, innovation and infrastructure
6c	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Modernise and enhance career guidance frameworks to highlight new opportunities and emerging technologies while simultaneously challenging gender stereotypes related to specific industries, professions and career paths.	Short-medium term	Policy related	SDG4 - Quality Education SDG5 - Gender Equality SDG8 - Decent work and Economic Growth SDG9 - Industry, innovation and infrastructure
6d	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Institutionalise reskilling, upskilling and life-long learning programmes through coordinated action with industry, unions and business chambers to improve Malta's capacity to innovate and give workers the skills and competencies they need to unlock higher-paid and value-adding jobs. Make sure programmes are accessible to all, including people with disabilities, and flexible to maximise participation among a cohort who generally have limited free time due to work and family commitments. Introduce short online courses for a wide range of sectors, building on the success of the e-learning training scheme for tourism launched during the pandemic.	Short-medium term	Financial Cost and policy related	SDG4 - Quality Education SDG8 - Decent work and Economic Growth SDG9 - Industry, innovation and infrastructure
6e	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Widen government-sponsored apprenticeship, internship and traineeship schemes to support people entering the labour market and those seeking work or looking to change career.	Short-medium term	Policy related	SDG4 - Quality Education SDG8 - Decent work and Economic Growth SDG9 - Industry, Innovation and Infrastructure
6f	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Broaden the pool of specialist human resources in the local market. Consider incentives (for example via the tax system) to encourage students to pursue tertiary and post-graduate education in fields with particular skills shortages and high demand from employers, alongside the continuation of successful skill-labour mobility schemes to attract highly experienced and skilled foreign workers. Launch programmes to attract highly-skilled Maltese nationals working overseas back to the country.	Medium - long term	Policy related	SDG4 - Quality Education SDG9 - Industry, innovation and infrastructure
6g	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Mobilise elderly members of society who voluntarily wish to continue working past retirement age. Leverage their experience for training and knowledge-transfer programmes. Explore how to get elderly members of society more involved in mentorship programme	Short-medium term	Policy related	SDG8 - Decent work and Economic Growth SDG10 - Reduce Inequalities
6h	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Establish Malta as an international hub for high-quality education. Create educational partnerships with key foreign direct investment (FDI) companies and explore Brexit-related opportunities through partnership programmes with highly-ranked tertiary educational providers. Launch programmes to attract international post-doctoral researchers who are on a trajectory to become the next generation of leaders in their particular fields.	Medium - long term	Policy related	SDG4 - Quality Education
6i	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Strengthen equitable after-school support for all children, to inspire learning, support and better educational attainment, particularly those who are underperforming. Continue to build on investments in digital tools which enable students to access lessons and materials beyond the classroom and pilot new after-school extra curricula programmes.	Medium - long term	Policy related	SDG4 - Quality Education SDG9 - Industry, innovation and infrastructure
6j	How do we sustain business and employment and drive a strong recovery?	Refocus and integrate education, labour and economic policy to underpin social and economic revival, transformation, innovation, wellbeing and sustainable growth	Upgrade the employment legislation and frameworks to attract and support new forms of work, including remote and hybrid models. Clarify permanent establishment tax triggers and launch an attractive home-schooling framework to enhance Malta's appeal to digital nomads and market the country for such purposes once these are in place. Ensure that freelance and agency workers are appropriately protected under labour legislation.	Medium - long term	Policy related	SDG8 - Decent work and Economic Growth
7a	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Work towards the achievement of carbon neutrality within government in order to lead by example, inspire others and act in partnership with the private sector, local councils and citizens. This process will be driven by the low carbon development strategy which will be launched in the coming weeks.	Short-medium term	Financial cost and policy related	SDG13 - Climate Action SDG17 - Partnerships for the Goals
7b	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Keep the pace with decarbonisation by 2050 across all sectors, through investment in more renewable sources of energy, particularly offshore. Further incentivise to nudge behavioural change towards energy-efficient activities by government, business, industry and households.	Medium-long term	Financial cost and policy related	SDG7 - Affordable and Clean Energy SDG13 - Climate Action
7c	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Expand investments in energy infrastructure to accelerate the modal shift towards less greenhouse gases and air pollution on our roads and ports including incentives to use public transport, electric vehicle charging infrastructure and ship-to-shore energy supply.	Short - medium term	Financial cost and policy related	SDG9 - Industry, innovation and Infrastructure SDG11 - Sustainable cities and communities SDG13 - Climate Action
7d	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Develop policy to direct the construction industry to adopt more energy-efficient and shift towards nearly zero emissions. Reduce building waste with the right supporting infrastructure. Promote the use of energy-efficient designs and building materials and incentivise the re-use and recycling of materials	Short term	Policy related	SDG9 - Industry, innovation and Infrastructure SDG13 - Climate Action
7e	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Prompt citizens and business to change attitudes and behaviour regarding the green transition and sustainability efforts. Inspire Malta's residents to lead the charge for a better environment and provide assistance to help corporates become more sustainable by rewarding early voluntary ESG actions and disclosures	Short term	Policy related	SDG11 - Sustainable Cities and Communities SDG12 - Responsible Consumption and Production SDG13 - Climate Action
7f	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Develop Gozo into a hub to pilot green/carbon tech solutions that also create green jobs, spur investment and innovation, and incubate green tourism. Support the island in its ambition to become carbon neutral before Malta.	Short-medium term	Policy related	SDG9 - Industry, innovation and Infrastructure SDG11 - Sustainable Cities and Communities SDG13 - Climate Action

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	Question	Thematic Area	Strategic Initiatives	Nature of measure (short/med / long term)	Is there a financial cost to it or is it policy related? (financial / policy)	UNSDG Mapping
7g	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Further develop a legal and regulatory framework to accelerate sustainable finance to support the process of decarbonisation and the implementation of the green economic transition. Support the development of a green finance market for carbon offset/credit trading.	Short-medium term	Policy related	SDG13 - Climate Action
7h	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Catalyse funding and support for community environmental projects. Attract institutional, corporate and citizen investment in environmental projects. Explore the issuing of sovereign green bonds, incentivisation of corporate green bonds, and support the setting-up of a green investment funds.	Short-medium term	Financial cost and policy related	SDG13 - Climate Action
7i	How do we sustain business and employment and drive a strong recovery?	Accelerate green economic transition and investment as a focal point in Malta's plan to transition to carbon neutrality by 2050; register further progress the UN's sustainable development goals; foster a circular economy; and implement the EU Green Deal in order to change mind sets. Generate new green jobs due to economic diversification and innovation.	Finance research grants for the development of sustainable technologies and circularity practices. Ensure schools and tertiary education institutions equip Malta's future talent pool with the knowledge and skills they need for green jobs.	Short-medium term	Financial cost	SDG4: Quality Education SDG9: Industry, Innovation and Infrastructure
8a	How do we sustain business and employment and drive a strong recovery?	Channel government resources and mainstream policy to drive innovation and focus on outcomes. Address critical blockers that hamper innovation and accelerate private enterprise in start-ups, as well as industry-driven R&D and knowledge clusters.	Construct the innovation agenda around challenge- or mission-led policy frameworks , geared to solving concrete problems that matter to Maltese society and that deliver clear outcomes. Foster public-private collaboration and increase innovation funding to ensure budgets are aligned with ambitions.	Short term	Financial cost and policy related	SDG9: Industry, Innovation and Infrastructure
8b	How do we sustain business and employment and drive a strong recovery?	Channel government resources and mainstream policy to drive innovation and focus on outcomes. Address critical blockers that hamper innovation and accelerate private enterprise in start-ups, as well as industry-driven R&D and knowledge clusters.	Make innovation and design a central component of policy and regulatory frameworks. Expand investments in data, technology and regulatory sandboxes to facilitate the development of new products and services. Explore how patent support can be further enhanced	Short-medium term	Policy related	SDG9: Industry, Innovation and Infrastructure SDG12: Responsible consumption and production
8c	How do we sustain business and employment and drive a strong recovery?	Channel government resources and mainstream policy to drive innovation and focus on outcomes. Address critical blockers that hamper innovation and accelerate private enterprise in start-ups, as well as industry-driven R&D and knowledge clusters.	Strengthen government innovation capabilities through investments in specialised human resource capabilities. Develop clear guidance and implement EU procurement frameworks for innovation to ensure that procurement is not an obstacle to innovation.	Short-medium term	Policy related	SDG9: Industry, Innovation and Infrastructure
8d	How do we sustain business and employment and drive a strong recovery?	Channel government resources and mainstream policy to drive innovation and focus on outcomes. Address critical blockers that hamper innovation and accelerate private enterprise in start-ups, as well as industry-driven R&D and knowledge clusters.	Address critical infrastructure barriers to innovation. Set clear targets for the roll-out of digital Maltese-language tools and make them freely available under open-source licences. Help citizens, business and the public administration better harness data by expanding open data sets, further investing in big data capabilities, and creating hubs to drive the re-use of data and digital assets across other verticals or use-cases.	Medium-long term	Policy related	SDG9: Industry, Innovation and Infrastructure
8e	How do we sustain business and employment and drive a strong recovery?	Channel government resources and mainstream policy to drive innovation and focus on outcomes. Address critical blockers that hamper innovation and accelerate private enterprise in start-ups, as well as industry-driven R&D and knowledge clusters.	Amplify start-up support and investment to create a sustainable pipeline of anchor companies that build and scale in Malta and sell to the global market. Tap fiscal policy to attract more private investment into start-up businesses. Launch the announced government co-investment / venture capital fund to increase the level of capital available. Strengthen and expand mentoring and support facilities, including incubators and accelerators.	Medium-long term	Financial cost and policy related	SDG8: Decent Work and Economic growth SDG9: Industry, Innovation and Infrastructure
8f	How do we sustain business and employment and drive a strong recovery?	Channel government resources and mainstream policy to drive innovation and focus on outcomes. Address critical blockers that hamper innovation and accelerate private enterprise in start-ups, as well as industry-driven R&D and knowledge clusters.	Develop specialist R&D and design clusters in partnership with industry. Strengthen cooperation between public entities and agencies, industry and educational institutions to create a coherent shared focus.	Short-medium term	Financial cost and policy related	SDG4- Quality Education SDG8: Decent Work and Economic growth SDG9: Industry, Innovation and Infrastructure
8g	How do we sustain business and employment and drive a strong recovery?	Channel government resources and mainstream policy to drive innovation and focus on outcomes. Address critical blockers that hamper innovation and accelerate private enterprise in start-ups, as well as industry-driven R&D and knowledge clusters.	Help organisations, researchers and start-ups access complex funding programmes at local and European levels. Assess the level and comprehensiveness of funding and transparency of research and innovation schemes and strengthen networks with international universities to enhance the pool of available funding and expertise for local academic research	Short term	Policy related	SDG9: Industry, Innovation and Infrastructure
8h	How do we sustain business and employment and drive a strong recovery?	Channel government resources and mainstream policy to drive innovation and focus on outcomes. Address critical blockers that hamper innovation and accelerate private enterprise in start-ups, as well as industry-driven R&D and knowledge clusters.	Incubate a culture of appreciation for science across the country and make it accessible to all. Support the distillation of complex information by translating key findings into simple narrative and data visualisation that helps the public understand, engage and act on information. Create a platform for promotion, communication and public engagement.	Short term	Policy related	SDG9: Industry, Innovation and Infrastructure
9a	How do we remain resilient and competitive?	Strengthen and prioritise a compliance and enforcement culture. Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Continue to strengthen governance and enforcement structures. Foster transparency and accountability in our regulatory, fiscal, judicial, investigative and law enforcement institutions to ensure they operate autonomously and without interference. Continue to support the build up of intelligence services, resources and technologies to ensure anti-money laundering (AML) and combating the financing of terrorism (CFT) obligations are rigorously enforced to safeguard Malta's international reputation and its economy.	Short-medium term	Policy related	SDG16: Peace, Justice and Strong Institutions
9b	How do we remain resilient and competitive?	Strengthen and prioritise a compliance and enforcement culture. Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Drive collective responsibility around the good governance agenda. Establish clear objectives which society can aspire to as a moral compass and enhance the focus on ethics and ethical behaviour in our education system and amongst professionals. Explore the set-up of a behavioural science or 'nudge' unit to guide policy using behavioural theory on the way people make better choices in their own interests.	Short-medium term	Policy related	SDG16: Peace, Justice and Strong Institutions
9c	How do we remain resilient and competitive?	Strengthen and prioritise a compliance and enforcement culture. Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Step up the fight against tax evasion and the shadow economy as a key pillar of sustainable public finances beyond the pandemic. Deploy technology to proactively identify leakages and fraud. Incentivise the use of electronic payments as an alternative to cash in a way which benefits both consumers and businesses.	Short-medium term	Policy related	SDG16: Peace, Justice and Strong Institutions
9d	How do we remain resilient and competitive?	Strengthen and prioritise a compliance and enforcement culture. Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Secure Malta's international reputation through positive actions and showcase our achievements in responding to the pandemic. Harness the country's size to deploy digital and green technologies to make a meaningful impact on citizens' way of life, which other countries look to follow. Continue to focus on governance matters. Foster engagement with business and society to build a strong brand around Malta's positive attributes and strengthen dialogue with our EU and international partners. Share best practice and the expertise Malta has developed with other small-island states and foster strong dialogue on the special realities and vulnerabilities such countries face.	Short-medium term	Policy related	SDG8: Decent work and Economic Growth SDG16: Peace, Justice and Strong Institutions
9e	How do we remain resilient and competitive?	Strengthen and prioritise a compliance and enforcement culture. Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Enhance whole-of-government coordination to drive coherence and mitigate divergences between sectoral priorities, national and international policies. Encourage formal governance arrangements that foster and enhance communication between ministries, alongside wider society	Short-medium term	Policy related	SDG16: Peace, Justice and Strong Institutions
9f	How do we remain resilient and competitive?	Strengthen and prioritise a compliance and enforcement culture. Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Bolster the use of data and evidence in policy-making. Enhance the way we collect and share information between government ministries, agencies, NGOs and the public to enable all decision makers to reference a shared fact base. Increase transparency and accountability on progress and outcomes.	Short term	Policy related	SDG16: Peace, Justice and Strong Institutions
9g	How do we remain resilient and competitive?	Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Continue to develop a national wellbeing framework, which measures and monitors a wider set of indicators in addition to GDP. Use this framework to track national progress in a holistic manner, building on work led by social partners, the business community and academia	Short-Medium term	Policy related	SDG3: Good health and wellbeing SDG11: Sustainable Cities and Communities

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	Question	Thematic Area	Strategic Initiatives	Nature of measure (short / med / long term)	Is there a financial cost to it or is it policy related? (financial / policy)	UNSDG Mapping
9h	How do we remain resilient and competitive?	Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Explore how social impact assessments (SIAs) can be introduced more widely across policy making, legislation, investment and development projects to enhance the process of analysing, monitoring and managing the intended and unintended social consequences, both positive and negative, of planned interventions and any social change processes invoked by those interventions. Develop clear national guidelines on how and when SIAs should be carried out.	Short term	Policy related	All SDGs
9i	How do we remain resilient and competitive?	Strengthen and prioritise a compliance and enforcement culture. Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Continue to invest and modernise the justice system with a view to improve its efficiency, accessibility and timeliness. Embed digital technology to increase efficiency. Provide the human resources needed to tackle backlogs.	Short-medium term	Policy related	SDG16: Peace, Justice and Strong Institutions
9j	How do we remain resilient and competitive?	Strengthen and prioritise a compliance and enforcement culture. Nurture a national conscience built on purpose, public interest, good governance, transparency and accountability.	Focus on the long-term development of a holistic set of attributes that Malta can build on to attract foreign direct investment and strengthen the local economy and enhance societal wellbeing.	Medium-long term	Policy related	SDG8: Decent work and Economic Growth
10a	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Guarantee that digital is accessible to all members of society. Bolster schemes which address affordability issues relating to device access and high-speed connectivity	Short-medium term	Financial cost and policy related	SDG9: Industry, Innovation and Infrastructure SDG10: Reduced Inequality
10b	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Launch a structured programme to digitally upskill the nation's adults with a special focus on the elderly. Leverage community networks (family, friends, neighbours, parishes and local clubs) and businesses to drive outreach and boost uptake.	Short-medium term	Financial cost and policy related	SDG9: Industry, Innovation and Infrastructure SDG10: Reduced Inequality
10c	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Review and update all relevant legislation to make sure it reflects the present and future realities of digitalisation and its impact on the various domains of life.	Short-medium term	Policy related	SDG9: Industry, Innovation and Infrastructure
10d	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Publish service-design standards to guide usability, experience and accessibility of digital services. Involved segments such as the elderly and disabled people in the designing and testing of public services. Implement digital accessibility standards across all e-gov services and platforms.	Short-medium term	Policy related	SDG9: Industry, Innovation and Infrastructure SDG10: Reduced Inequality
10e	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Support investment in digital infrastructure and free national public wi-fi. Prioritise connectivity resilience through additional submarine cables linking the Maltese islands to different parts of the world. Invest in cyber security, data centres and the implementation of cutting-edge connectivity and network technologies, including 5G	Short-medium term	Financial Cost	SDG9: Industry, Innovation and Infrastructure SDG10: Reduced Inequality
10f	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Expand the use of digital technology across public service delivery to boost effectiveness, access and financial sustainability. Deploy emerging technologies such as robotic process automation (RPA) across high-volume standardised processes; blockchain to increase trust; and artificial intelligence (AI) to drive innovation across the country. Accelerate efforts to modernise public-sector core IT systems and increase interoperability.	Short-medium term	Financial cost and policy related	SDG9: Industry, Innovation and Infrastructure
10g	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Use digital technologies to relieve the administrative burden on citizens and businesses. Implement enabling infrastructure and awareness campaigns to drive nationwide adoption of electronic signatures and contracts. Launch end-to-end digital public services and digital portals for businesses and citizens	Medium term	Policy related	SDG9: Industry, Innovation and Infrastructure SDG10: Reduced Inequality
10h	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Ensure national readiness to exploit the opportunities that will arise from data. Introduce 'once-only' digital principles to ensure users do not need to re-enter information that government already holds. Empower citizens to directly manage their digital personal data, with functionality to grant permission and revoke access	Medium term	Policy related	SDG9: Industry, Innovation and Infrastructure
10i	How do we remain resilient and competitive?	Support investment in digital infrastructure, skills and services. Close the digital divide to ensure all members of society and all types of business are fully able to embrace digital technology to improve the way we live and work.	Create the infrastructure for remote-working to thrive. Support investment in high-quality local co-working spaces in Malta and Gozo and develop guidance and policies to support flexible, hybrid and remote working practices.	Short term	Financial cost and policy related	SDG8: Decent Work and Economic Growth SDG9: Industry, Innovation and Infrastructure
11a	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Promote collective action across society to instil behavioural change to take better care of Malta's natural assets and environment. Expand teaching on nature conservation and environmental issues in schools and as an aspect of life-long learning to encourage Malta's young people to drive a change in the mindset and behaviours of older members of society. Expand physical and digital on-location signage to drive widespread awareness.	Short- medium term	Policy related	SDG14: Life Below Water SDG15: Life on Land
11b	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Strengthen the local knowledge base and inventory of environmental resources, including the National Database on Biodiversity and Natural Habitats and incubate a robust research base in marine sciences and agricultural technology to ensure sustainable ecosystem services	Short- medium term	Policy related	SDG14: Life Below Water SDG15: Life on Land
11c	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Safeguard and harness Malta's heritage assets as a sustainable economic driver. Bolster eco-tourism and heritage into key segments of Malta's tourist product, including Malta's agricultural heritage and the farm to fork experience. Continue to channel funds into the restoration and renovation of historic assets, sites and monuments.	Short- medium term	Policy related	SDG11: Sustainable Cities and Communities SDG12: Responsible Consumption and Production SDG14: Life Below Water SDG15: Life on Land
11d	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Develop a clear strategy for the use and protection of core tourism infrastructure including beaches, cultural sites, museums, parks and mass entertainment zones. Supplement the long-term redevelopment and regeneration of Malta's tourism infrastructure with an improvement in the quality of tourism services and an enhancement of public areas	Short-medium term	Policy related	SDG9: Industry, Innovation and Infrastructure SDG11: Sustainable Cities and Communities SDG12: Responsible Consumption and Production
11e	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Mobilise citizens and businesses to engage in remedial behaviour and join environmental protection, conservation and clean-up activities. Provide data and monitoring tools to help the country better understand the impact of activities on the environmental	Short- medium term	Policy related	SDG12: Responsible Consumption and Production SDG14: Life Below Water SDG15: Life on Land
11f	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Bolster enforcement resources to better protect important natural areas. Increase capacity and expand training to local law enforcement units to carry out necessary inspections	Short- medium term	Financial cost and policy related	SDG11: Sustainable Cities and Communities SDG14: Life Below Water SDG15: Life on Land
		Foster the safeguarding of natural assets. Focus on systematic	Introduce and publish environmental social and corporate governance (ESG) reporting and key performance			

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	Question	Thematic Area	Strategic Initiatives	Nature of measure (short/med / long term)	Is there a financial cost to it or is it policy related? (financial / policy)	UNSDG Mapping
11g	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Introduce and publish environmental, social and corporate governance (ESG) reporting and key performance indicators across government including local councils to provide transparent information to citizens on priorities and progress, and lead by example.	Medium term	Policy related	SDG16: Peace, Justice and Strong Institutions
11h	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Carry out regular vulnerability and risk assessments to create early warning systems to which mitigate against environmental disasters and to adapt to climate change.	Short-medium term	Policy related	SDG11: Sustainable Cities and Communities SDG13: Climate Action
11i	How do we remain resilient and competitive?	Foster the safeguarding of natural assets. Focus on systematic education, conservation and the transition towards a more sustainable way of living in harmony with the environment for the benefit of current and future generations.	Regulate and enforce noise, soil, air and marine pollution parameters in order to improve social wellbeing, quality of life, and individuals' mental and physical health.	Medium-long term	Policy related	SDG3: Good Health and Well-being SDG11: Sustainable Cities and Communities SDG14: Life Below Water SDG15: Life on Land
12a	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Strengthen foresight and anticipatory governance capabilities across governance architecture, including policy analysis , engagement and decision-making resources to anticipate developments, better prepare for change and create a strong organisational immune system.	Medium-long term	Policy related	SDG11: Sustainable Cities and Communities
12b	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Enhance disaster recovery capabilities, training, redundancy and investment to safeguard against large-scale shocks . Explore how an emergency reserve could be enlisted, potentially tapping pools of retired professionals, which could be brought in to support with specific situations and be continuously trained in emergency preparedness.	Medium-long term	Financial cost and policy related	SDG11: Sustainable Cities and Communities
12c	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Continue to participate in EU Joint Procurement initiatives which support public health and serious cross-border threat preparedness . Seek EU support /waivers to diversify importation of medicines from across EU to decrease reliance on single markets. Encourage local industry to consider manufacturing personal protective equipment (PPE) to decrease dependence on international markets.	Medium-long term	Financial cost and policy related	SDG3 - Good Health and Well Being SDG11: Sustainable Cities and Communities
12d	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Focus on restoring public finances which have been impacted by the unprecedented levels of support provided to workers and businesses . Sustain the National Development and Social Fund (NDSF) over the medium term to assist the government in its endeavours to help and support society and businesses.	Short term	Financial cost and policy related	SDG8: Decent Work and Economic Growth
12e	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Create a framework for the setting up and financing of a disaster recovery fund which can be tapped to exceptional and critical events. Quantify the amount of financing needed and determine the most effective financing mechanisms, including the potential mix of mandatory and voluntary sources of funding. Support the initiative with clear and transparent principles governing how the fund can be accessed, the prioritisation of beneficiaries, and the thresholds and triggers to release funding.	Medium-long term	Financial cost and policy related	SDG11: Sustainable Cities and Communities
12f	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Establish long-term plans for Malta's connectivity in terms of sea, land, air, energy and data/digital needs . The plan should cater for adequate redundancy to ensure critical resources and infrastructure are safeguarded.	Medium-long term	Financial cost and policy related	SDG8: Decent Work and Economic Growth SDG9: Industry, Innovation and Infrastructure
12g	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Invest in innovative renewable and clean-energy sources to reduce reliance on external providers, while at the same time developing more sustainable and environmentally friendly approaches to our national energy mix.	Short- medium term	Financial cost and policy related	SDG7 - Affordable and Clean Energy SDG13 - Climate Action
12h	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Strengthen the resilience of Malta's local food supply . Safeguard Malta's farmland via specific measures aimed at supporting farmers to maintain tenure over privately-owned land; introduce pest-resistant and climate-adapted breeds and varieties, digitalisation, and agricultural technologies; and access new markets, distribution channels and online sales platforms. Support the shift towards sustainable forms of farming with special emphasis on organic production, animal welfare, and food that is free from pesticides and antimicrobials through R&I investment and farm advisory services. Invest in the development of the agri-food industry with initiatives for food labelling and certification, processing and low food- mileage products.	Short- medium term	Financial cost and policy related	SDG2 - Zero Hunger SDG12 - Responsible consumption and protection
12i	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Develop a long-term infrastructure investment plan based on a detailed infrastructure gap analysis and social and economic impact assessment. Ensure funding and resources are allocated efficiently to fill key infrastructural gaps and sustain future economic benefits.	Medium- Long term	Financial cost and policy related	SDG9: Industry, innovation and Infrastructure
12j	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Revisit and modernise Malta's public-private partnership (PPP) regulations to facilitate collaboration with private-sector and international investors in a clear and transparent manner, especially in relation to long-term infrastructure	Short-term	Policy related	SDG9: Industry, innovation and Infrastructure
12k	How do we remain resilient and competitive?	Reinforce disaster recovery preparedness, critical capabilities and ecosystems to enhance resilience. Ensure the availability of critical, physical and social infrastructure such as food, water, energy and health as well as digital, air and sea connectivity.	Establish targets and enablers to transition towards a circular economy in line with the broader waste-management strategy for Malta and the implementation of national and EU strategies	Short-medium term	Policy related	SDG12: Responsible Consumption and Production